

| Priority One: Housing Need | | | | | |
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| Action | What will we do? | Outcome | Metric | Target | Lead partners |
| 1 | Implement and embed our statutory duties as set out in the Homelessness Reduction Act | <p>More people are prevented from becoming homeless or are supported to find an alternative suitable home</p> <p><i>Corporate outcomes</i></p> <p><i>People in Kirklees feel safe and are safe/protected from harm</i></p> <p><i>People in Kirklees live independently and have control over their lives</i></p> | Number of people for whom homelessness is prevented or relieved | 2018/2019 legislation to be used as the new baseline with annual targets being set from 2019-2020 | Kirklees Council |
| Progress on action 1 | <p><u>February 2019</u></p> <ul style="list-style-type: none"> The Housing Solutions Service successfully implemented all requirements of the Homelessness Reduction Act on 3 April 2018. All people who are either homeless or threatened with homelessness are provided with a Personal Housing Plan and supported to secure a suitable and affordable home. Further work is ongoing to embed the restorative practice approach. Referral mechanisms are in place to receive referrals from the prescribed organisation covered by the 'Public Body Duty to Refer' section of the Act. A programme of working with partners to help them understand what threatened with homelessness looks like is ongoing, to ensure early intervention and prevention work is embedded. | | | | |
| 2 | Review and refresh the Housing Allocations Policy | <p>More people are prevented from becoming homeless or supported to find an alternative suitable home</p> | Housing Policies and Strategies are up to date | N/A | Kirklees Council, |

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| | and the Homelessness Prevention Strategy | <p><i>Corporate outcome</i> <i>People in Kirklees feel safe and are safe/protected from harm</i></p> <p><i>People in Kirklees live independently and have control over their lives</i></p> | | | Kirklees Homelessness Forum |
| Progress on action 2 | <p><u>February 2019</u></p> <ul style="list-style-type: none"> The draft Preventing Homelessness and Rough Sleeping Strategy is progressing through the governance process and is due for approval at Cabinet and Council in March 2019. The Preventing Homelessness and Rough Sleeping Strategy has been developed as a result of good joint working with internal colleagues and partners from the Kirklees Homelessness Forum. Engagement with people with a lived experience of homelessness has also taken place to inform the Strategy. This engagement will be further used to shape and influence the Strategy Action Plan. Progress is ongoing on the reviewing elements of the Housing Allocations Policy, draft proposals are to be further consider in spring 2019. A more fundamental review of the way homes are allocated is being debated nationally; the outcomes will be considered to establish if any are relevant to Kirklees. The Housing Allocations Policy was amended to reflect new duties under the Homelessness Reduction Act, the impact of these changes will be reviewed in spring 2019. | | | | |
| 3 | Consider and as appropriate develop and trial a “Housing First” approach with people who are homeless and have multiple and complex needs and where traditional approaches to resolving their homelessness have not been successful | <p>People with multiple and complex needs who are at the extreme end of homelessness are off the streets and in a stable, independent home with intensive and personalised support <i>The Council is able to meet the needs of our most vulnerable members of the community</i></p> <p><i>Corporate outcome</i></p> | Number of people at risk of or sleeping rough with multiple / complex needs / chaotic lifestyles achieve and retain settled accommodation | Increase in the numbers of people in this target group who achieve and retain settled accommodation | Kirklees Council, Kirklees Homelessness Forum, support providers, Homeless Link |

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| | | <p><i>People in Kirklees feel safe and are safe/protected from harm</i></p> <p><i>People in Kirklees live independently and have control over their lives</i></p> | | | |
| <p>Progress on action 3</p> | <p><u>February 2019</u></p> <ul style="list-style-type: none"> • Minor amendments were made to the 2018/19 SWEP protocol (Severe Weather Emergency Protocol) for rough sleepers. This is a continuous learning process and information/ issues from this are likely to inform any Housing First approaches. • The commitment to using Housing First principles is clearly set out in the draft Homelessness and Rough Sleeping Prevention Strategy and will be developed via the Strategy Action Plan. • Following a successful bid to the government Life Chances Fund a new Kirklees Integrated Support Service is being commissioned which from summer 2019 will start to provide support based on Housing First principles to those people where more traditional forms of housing and support has been unsuccessful. | | | | |
| <p>4</p> | <p>Work with identified specialist partner(s) to develop and deliver bespoke accommodation, including for older people and people with learning disabilities and / or very challenging behaviours. This provision will facilitate discharge from specialist hospital and residential settings such as the Mencap scheme at Castle Hall</p> | <p>Older and other vulnerable groups of people with a need for specialist or supported housing are living safely and independently in their own home</p> <p><u>Corporate outcome</u> <i>People in Kirklees feel safe and are safe/protected from harm</i></p> <p><i>People in Kirklees live independently and have control over their lives</i></p> | <p>Numbers of new / remodelled specialist and supported housing in Kirklees.</p> | <p>tbc</p> | <p>Kirklees Council, delivery partners</p> |

| Progress on action 4 | <u>February 2019</u> <ul style="list-style-type: none"> Ongoing work with colleagues in Commissioning Partnerships, Childrens Services, Regeneration and Planning to jointly explore the scope to influence and shape provision of specialist and supported accommodation through site planning. Working in partnership with Connect Housing to ensure development of 18 units of accommodation for people with learning disabilities. Successful bid to the NHS Transforming Care fund for the partnership development of very specialist and bespoke housing for individuals with profound learning disabilities who are currently living in hospital / residential settings out of the Kirklees area and who will be enabled, via this provision, to return home to Kirklees. | | | | |
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| Priority Two: Housing Quality | | | | | |
| Action | What will we do? | Outcome | Metric | Target | Lead partners |
| 5 | Run a design competition for the development of a council owned site to look at Modern Methods of Construction and environmental standards and meeting the changing needs and circumstances of households | An agreed model of flexible and innovative design which could be rolled out across the District <i>Corporate outcome</i> <i>People in Kirklees experience a high quality, clean, sustainable and green environment</i> | | n/a | Kirklees Council, Homes England, Huddersfield University |
| Progress on action 5 | <u>February 2019</u> <ul style="list-style-type: none"> An inception meeting was held with representatives from the University to discuss principles and ideas. The Waterfront site was accepted as part of the Homes England Accelerated Construction bid, which includes the requirement to develop the site at an accelerated pace, and incorporate Modern Methods of Construction. This has overtaken the timetable for the original design competition, but the objectives are being included in the Accelerated Construction process to achieve the same outcomes. | | | | |

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| 6 | Develop a “Quality Places” Supplementary Planning Document (SPD) which helps to set out the Kirklees Standard and influences the quality of new housing development. | <p>The quality of housing development in Kirklees is driven up through a new framework</p> <p><i>Corporate outcome</i> <i>People in Kirklees experience a high quality, clean, sustainable and green environment</i></p> | Number of new homes that conform to the SPD requirements | n/a | Kirklees Council |
| Progress on action 6 | <p><i>February 2019</i></p> <ul style="list-style-type: none"> • Internal project team set up to scope the content of the SPD. • Initial evidence gathering has started. • Working towards public consultation in summer 2019. | | | | |
| 7 | Improve the private rented sector through a framework of engagement and targeted enforcement where necessary, to drive up standards of stock and tenancy management practices, and use the Better Homes scheme for improving energy efficiency of private sector homes | <p>More homes in the private rented sector are meeting the Kirklees Quality Standard (for the private rented sector) and are managed and maintained accordingly</p> <p>More people living in healthy, safe, and dry homes that are affordable to keep warm.</p> <p><i>Corporate outcome</i> <i>People in Kirklees experience a high quality, clean, sustainable and green environment</i></p> | <p>Number of successful interventions with private sector landlords</p> <p>Number of homes receiving energy efficiency measures via Better Homes</p> | <p>300 interventions where a category 1 hazard has been eliminated or the risk significantly minimised</p> <p>2018/19 – Target of 75 homes to be improved</p> | <p>Kirklees Council</p> <p>Kirklees Council, Better Homes Partnership</p> |

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| | | <p><i>People in Kirklees are as well as possible for as long as possible</i></p> <p><i>People in Kirklees feel safe and are safe/protected from harm</i></p> | (using Better Homes reporting) | | |
| Progress on action 7 | <p><u>February 2019</u></p> <ul style="list-style-type: none"> • New housing enforcement legislation was introduced to give local authorities the power to impose a civil penalty as an alternative to prosecution for certain housing offences. Cabinet approval was gained (2nd October 18) on the Civil Penalty Policy (Housing and Planning Act 2016) and agreement to introduce civil penalties as an alternative to offences under the Housing Act 2004. • Successful bid to the 'Rogue Landlord Enforcement Grant' fund. This funding is to be used before the end of March 2019 and will target Lower Super Output Areas (LSOA) in Birkby Bay Hall, Hillhouse and Ravensthorpe (Sackville Street and Huddersfield Road). • The funding will use a coordinated approach to tackle overcrowding and poor standards in private rented accommodation above and below commercial premises. Robust action against rogue landlords will be taken in order to improve the standards of these properties. Support to vulnerable tenants will also be provided. | | | | |
| 8 | <p>Improve existing council owned homes through implementing the Kirklees Quality standards (for social housing)</p> | <p>More council owned homes are meeting the Kirklees Quality Standard (for social housing) and are managed and maintained accordingly</p> <p><i>Corporate outcome</i> <i>People in Kirklees experience a high quality, clean, sustainable and green environment</i></p> <p><i>People in Kirklees feel safe and are safe/protected from harm</i></p> | <p>Number of council owned homes reaching the Kirklees Quality standard</p> | <p>750 council owned homes (per annum)</p> | <p>KNH</p> |

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| | | <i>People in Kirklees are as well as possible for as long as possible</i> | | | |
| Progress on action 8 | <u>February 2019</u> <ul style="list-style-type: none"> KNH continue to repair and maintain the Council's housing stock and have commenced implementing the new agreed investment programme approach which invests in improving homes and neighbourhoods. This includes profiling the delivery of works and implementing a proactive asset management approach in council owned homes. KNH also continue to programme and deliver works to council homes to ensure that the Council is compliant in the areas of fire, asbestos and legionella. Lettable standards for council owned homes are being reviewed in line with the Council's aspiration for the people of Kirklees. Consultation is currently being undertaken with tenants in order to confirm what is important from their point of view. | | | | |
| Priority Three: Growth | | | | | |
| Action | What will we do? | Outcome | Metric | Target | Lead partners |
| 9 | Continue to ensure that there is a supply of housing sites ready to be delivered and help to support early delivery on all sites with planning permission | 10,000 homes across all tenures by 2023 <i>Corporate outcome</i> <i>Kirklees has sustainable economic growth for communities and business</i> | Number of new homes built which are meeting the Housing Delivery Test | 10,000 cross tenure new homes by 2023 | Kirklees Council |
| Progress on action 9 | <u>February 2019</u> <ul style="list-style-type: none"> Adoption of the Local Plan on 27th February 2019 provides sufficient housing capacity for 31,140 new homes between 2013 and 2031. 38 Kirklees owned sites promoted through the Local Plan and secured for housing development. | | | | |

- Soothill site - £4.5m of Accelerated Construction funding secured to facilitate development, outline planning permission is in place (currently in the process of being renewed), overall the site will deliver c.360 units, progress being made on procurement of a developer – market engagement has taken place, procurement strategy currently being developed. A Cabinet report will be produced seeking approval for this project.
- Waterfront - £1.4m of Accelerated Construction funding secured to facilitate development, will deliver c. 150 units, progress being made in procurement of developer – market engagement has taken place, procurement strategy currently being developed. A Cabinet report will be produced seeking approval for this project.
- Bradley Park Phase 1 – planning application made for first phase of development on land already allocated – for 105 units.

Bradley Park wider strategic allocation – soft market testing has been undertaken with developers to inform procurement strategy to deliver the wider strategic site.
- Dewsbury Riverside – major strategic allocation, will deliver c.4000 units – Council has worked with developer to put in place masterplan – which will be taken to Cabinet in March, early phases have planning permission so are development ready.
- Kenmore Drive – outline planning permission in place, discussions are advanced with a registered provider about the provision of an extra care scheme. A Cabinet report will be produced seeking approval for this project.
- Potential Joint Venture – sites are being looked at – initial sites would deliver c.168 units. Outline planning permission is actively being pursued, alongside site investigations. A Cabinet report will be produced seeking approval for this project.
- Council house construction – led by KNH - 8 houses nearing completion at Golcar, a further 10 properties (bungalows) currently planned for development at Fernside Avenue.
- Stalled sites work and housing brokerage are ongoing activities exploring reasons for lack of delivery on some sites and seeking to work with the landowners/developers to find solutions.
- In relation to the Big Build programme a report recommending using Council Tax Data to monitor developments on a monthly / quarterly basis in between formal annual monitoring.

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| 10 | Explore the desirability of institutional investment on sale and leaseback models as an investment pot for new affordable housing and if appropriate, to attract that institutional investment | 10,000 homes across all tenures by 2023 <i>Corporate outcome</i> <i>Kirklees has sustainable economic growth for communities and business</i> | Number of new homes built which are meeting the Housing Delivery Test | 10,000 cross tenure new homes by 2023 | Kirklees Council, institutional investor |
| Progress on action 10 | <u>February 2019</u> <ul style="list-style-type: none"> This model was identified as possible form of investment when the Housing Strategy was being developed. However, subsequent national changes (including those in the Social Housing Green Paper) have resulted in this position being reviewed, and mean that this model is less likely to be utilised. It remains an option for the Council, however in this wider context it has not been pursued in detail at this time. | | | | |
| 11 | Deliver a programme of land disposals to enable the delivery of the Council's strategic ambition for more affordable and specialist housing, mainstream mixed tenure housing and Right to Buy receipts programme | 1,000 homes across all tenures built on council owned land (10% of total delivery above) <i>Corporate outcome</i> <i>Kirklees has sustainable economic growth for communities and business</i> | New homes built on Council-owned land | 1,000 cross tenure new homes on council owned land by 2023 | Kirklees Council |
| Progress on action 11 | <u>February 2019</u> <ul style="list-style-type: none"> Overall programme of the "Big Build" launched in September 2018, promoting the opportunities available in Kirklees through land disposals. High profile event securing significant developer interest, which is now being followed up through promoting opportunities to developers, and regular newsletter is planned, first issue of which is being finalised. Land at Mayman Lane, Batley – will be disposed of to deliver 6 units of supported accommodation for clients with severe learning disabilities, bringing with it NHS investment of £1.7m. | | | | |

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| | <ul style="list-style-type: none">• Small affordable housing sites – disposal of 8 sites to a registered provider consortium currently being progressed to delivered c.160 affordable homes.• All of the projects outlined under action 9 above will also contribute to the programme of land disposals and / or housing delivery. |
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